### **INTRODUCTION**

This report is a summary of comments from the Peer Review Panel at the FY 2006 DOE Hydrogen Program Annual Merit Review, held on May 16-19, 2006, at the Gateway Crystal Marriott in Arlington, Virginia. The work evaluated in this document supports the Department of Energy (DOE), and the results of this merit review and peer evaluation are major inputs utilized by the DOE in making its funding decisions for following fiscal years.

The objectives of this meeting were to:

- Review and evaluate FY 2006 accomplishments and FY 2007 plans for DOE laboratory programs and industry/university cooperative agreements.
- Provide an opportunity for program participants (developers of hydrogen production, delivery, storage, and fuel cell technologies) to shape the DOE sponsored R&D program so that the highest priority technical barriers are addressed. The meeting also serves to facilitate technology transfer.
- Foster interactions among the national laboratories, industry, and universities conducting the R&D.

The Peer Review process followed the guidelines of the Peer Review Guide developed by EERE. The Peer Review Panel members, listed in Table 1, attended the meeting and provided comments on the projects presented. These panel members are peer experts from a variety of hydrogen and fuel cell related backgrounds including national laboratories, developers of hydrogen and fuel cell technologies, universities, and other U.S. Government agencies. Each member was screened from a conflict of interest (COI) perspective per the Peer Review Guide. A complete list of the meeting participants is presented as Appendix A to this report.

No.	Name	Organization		
1	Tarek Abdel-Baset	Daimler-Chrysler Corporation		
2	Kev Adjemian	consultant		
3	Radoslav Adzic	BNL		
4	Shabbir Ahmed	ANL		
5	James Alkire	GFO		
6	Arlene Anderson	U.S. Department of Energy		
7	Tim Armstrong	Oak Ridge National Laboratory		
8	Radaslov Atanasoski	3M		
9	Paulina Atanasova	Cabot Superior Micropowders		
10	Balu Balachandran	Argonne National Laboratory		
11	Olga Baturina	Naval Research Laboratory		
12	Farshad Bavarian	Chevron Texaco		
13	Bud Beebe	SMUD		
14	Harold Beeson	White Sands Test Facility		
15	Thomas Benjamin	Argonne National Laboratory		
16	Jeff Bentley	CellTech Power		
17	Larry Blair	LANL/Retired		
18	Chris Bordeaux	Bordeaux International Energy Consulting, LLC		
19	Arun Bose	NETL		
20	Lynnae Boyd	National Renewable Energy Laboratory		

#### **Table 1: Peer Review Panel Members**

21	Eric Carlson	TIAX			
22	Joe Carpenter	DOE			
23	Daniel Casey	ChevronTexaco			
24	Richard Chahine	U. of Quebec			
25	Bill Chernicoff	DOT			
26	Biswajit Choudhury	DuPont Fuel Cells			
27	Deryn Chu	ARL			
28	Helena Chum	NREL			
29	Whitney Colella	Stanford University			
30	Bill Collins	UTC Power/Fuel Cells			
31	Mario Conte	Italian National Agency - ENEA			
32	James Cross	Nuvera			
33	Maria Curry-Nkansah	BP			
34	Dennis Curtin	DuPont			
35	Mark Debe	3M			
36	Lutgard DeJonghe	LBNL			
37	Jeff DeLaune	Wisconsin Power			
38	Millie Dresselhaus	MIT			
39	Anthony Eggert	UC Davis			
40	Glenn Eisman	RPI			
41	Elam Carolyn	U.S. Department of Energy			
42	Mohammad Enayetullah	Protonex Technology Corporation			
43	Erich Erdle	DaimlerChrysler			
44	William Ernst	Plug Power			
45	Linda Eslin	Concurrent Technologies Corporation			
46	Dave Farese	Air Products			
47	Jim Fenton	UCF			
48	Karl Fiegenschuh	Ford Motor Company			
49	Constantina Filiou	European Commission			
50	Florian Finsterwalder	DaimlerChrysler Corporation			
51	Scott Freeman	DaimlerChrysler Corporation			
52	Robert Friedland	Proton Energy Systems, Inc.			
53	George Froudakis	University of Crete			
54	Tom Fuller	GTI			
55	Alexi Gabrielov	Shell Hydrogen			
56	Jennifer Gangi	Fuel Cells 2000			
57	Jason Ganley	Howard University			
58	Bob Glass	Lawrence Livermore			
59	Raghubir Gupta	RTI			
60	David Haberman	IF, LLC			
61	Steve Hamrock	3M			
62	Jonathan Hardis	NIST			
63	Marianne Harmon	GE Global Research			
64	Barbara Hennessey	National Highway and Traffic Safety Administration			

65	Andy Herring	Colorado School of Mines			
66	Steve Herring	INEL			
67	Mike Hicks	3M			
68	Shinichi Hirano	Ford Motor Company			
69	Katsuhiko Hirose	Toyota			
70	Raymond Hobbs	APS			
71	Doug Hooker	DOE			
72	Mark Janney	Porvair Advanced Materials			
73	Craig Jensen	U. Hawaii			
74	Scott Jorgensen	GM			
75	Erik Kallio	TACOM			
76	Junji Katamura				
77	Richard Kelley	DOE			
78	John Kerr	LBNL			
79	Merrill King	NASA			
80	John Kopasz	Argonne National Laboratory			
81	Curt Krause	ChevronTexaco			
82	Theodore Krause	ANL			
83	Romesh Kumar	Argonne National Laboratory			
84	Nobuhiko Kuriyama	AIST			
85	Pete Langlois	Ernst & Young			
86	Stephen Lasher	TIAX			
87	Jay Laskin	Consultant			
88	Michele Lewis	ANL			
89	Ludwig Lipp	FuelCell Energy			
90	Melissa Lott	Alliance Technical Services			
91	William Lueckel	Renewable Fuels Association			
92	Andy Lutz	Sandia National Laboratory			
93	Stanislav Malyshenko	Russian Academy of Sciences			
94	Robert Mantz	ARO			
95	Len Marianowski	Consultant (retired from GTI)			
96	Nenad Markovic	ANL			
97	Victor Maroni	ANL			
98	David Masten	GM			
99	Tony Mazza	Hydrogenics Corporation			
100	Jim McGetrick	BP			
101	William McLeod	Consultant			
102	Shawna Mcqueen	Energetics			
103	Stephon Melancon	Entergy Nuclear			
104	James Miller	ANL			
105	Rana Mohtadi	Toyota Technical Center			
106	Henk Mooiweer	Shell			
107	Graham Moore	ChevronTexaco			
108	Tom Moore	Consultant			

109	Ted Motyka	Savannah River National Laboratory			
110	Deborah Myers	Argonne National Laboratory			
111	Gene Nemanich	Consultant			
112	Cathy Padro	Los Alamos National Lab			
113	George Parks	Conoco Philips			
114	Pinakin Patel	FuelCell Energy, Inc.			
115	Dilo Paul	NETL			
116	Mike Pero	Hydrogen Safety, LLC			
117	Mike Perry	UTC Fuel Cells, LLC			
118	John Peters	Montana State University			
119	John Petrovic	DOE/Retired			
120	Guido Pez	Air Products & Chemicals			
121	Peter Pintauro	Case Western			
122	Bryan Pivovar	LANL			
123	Walter Podolski	ANL			
124	Joseph Poindexter	Teledyne Energy Systems, Inc.			
125	Michael Quah	NextEnergy/CTC			
126	Venki Raman	Protium Energy			
127	Dan Rastler	EPRI			
128	Robert Remick	Colorado Fuel Cell Center			
129	Vernon Roan	University of Florida			
130	John Robbins	ExxonMobil			
131	Mark Roelofs	DuPont			
132	Jerry Rogers	General Motors Corporation			
133	Phillip Ross	Lawrence Berkeley National Laboratory			
134	Leon Rubinstein	Shell Hydrogen			
135	Gary Sandrock	Retired			
136	Dave Schiraldi	Case Western			
137	Steve Schlasner	ConocoPhillips			
138	Jesse Schneider	DaimlerChrysler RTNA			
139	Patrick Serfass	National Hydrogen Association			
140	John Shen	DOE			
141	Dave Sjoding	Washington State University			
142	Ed Skolnik	Energetics, Inc.			
143	Ken Stroh	Los Alamos National Lab			
144	Karen Swider-Lyons	NRL			
145	Hazem Tawfik	State University of New York & BNL			
146	George Thomas	DOE			
147	John Titchen	Hydro Tasmania			
148	Doanh Tran	DaimlerChrysler Corporation			
149	John Turner	NREL			
150	Nicholas Vanderbogh	Consultant			
151	Henry Voss	PolyFuel			
152	Fred Wagner	Energetics			

153	Fred Wagner	General Motors Corporation		
154	Jim Waldecker	Ford Motor Company		
155	Sharlene Weatherwax	DOE		
156	Alan Weimer	University of Colorado		
157	Steve Weiner	PNNL		
158	Cory Welch	National Renewable Energy Laboratory		
159	Ed Wenzinger	MPR Associates		
160	Rose Wesson	NSF		
161	Doug Wheeler	consultant		
162	Robert Wichert	USFCC		
163	Mahlon Wilson	LANL		
164	Chris Wolverton	Ford Motor Company		
165	Chao Wu	Southern Company		
166	Jung Yi	Arkema Inc		
167	Tom Zawodzinski	Case Western		
168	Piotr Zelenay	LANL		
169	Richard Ziegler	Sentech, Inc.		

# SUMMARY OF PEER REVIEW PANEL'S CROSS-CUTTING COMMENTS AND RECOMMENDATIONS

The Peer Review Panel members provided a number of comments and recommendations that apply to the Annual Merit Review and peer review process, as well as overall management of the DOE Hydrogen Program. These comments are provided in Appendix C of this report. DOE will utilize these comments to improve both the program and future review meetings.

## **ANALYSIS METHODOLOGY**

As shown above, **169** panel members participated in the merit review process. A total of **167** projects were reviewed at the meeting and a total of **1015** evaluation forms were received from the Peer Review Panel (not every panel member reviewed every project). These panel members were asked to provide numeric scores (on a scale of 1 to 4, with 4 being the highest) for five aspects of the research on their Evaluation Form, a sample of which can be found as Appendix C.

The five criteria and weights were:

- Relevance to overall DOE objectives (20%);
- Approach to performing the research and development (20%);
- Technical accomplishments and progress toward achieving the project and DOE goals (35%);
- Technology transfer and collaborations with industry, universities, and other laboratories (10%); and
- Approach to and relevance of proposed future research (15%).

All the individual criterion scores from various reviewers were averaged together to obtain average scores for each of the five above-mentioned criterion for every project. These average scores were then weighted and combined to produce a final overall score for that project. In this manner, a project's final overall score can be compared to other projects. Following is the formula used to calculate the weighted average overall score:

*Final Score* = *Score1*\*0.20 + *Score2*\*0.20 + *Score3*\*0.35 + *Score4*\*0.10 + *Score5*\*0.15

A few new projects were reviewed, where the third criterion (Technical Accomplishments) did not apply because of the project's recent startup. In this case, the other four criteria were scaled proportionally in the weighting calculation and the following formula was used:

Criterion 3/ Technical Accomplishments weighted at 35% not included; therefore, weighting value for remaining scores = (weight +35/65\*weight)

 $\begin{aligned} Final \ Score &= Score1*(0.20+(35/65)*0.20) + Score2*(0.20+(35/65)*0.20) + \\ Score4*(0.10+(35/65)*0.10) + Score5*(0.15+(35/65)*0.15) \end{aligned}$ 

So, Final Score = Score1\*0.31 + Score2\*0.31 + Score4\*0.15 + Score5\*0.23

A maximum final overall score of 4 signifies that the project satisfied the above mentioned five criteria to the fullest possible extent, while a minimum score of 1 implies that the project did not satisfactorily meet any of the requirements of the five criteria mentioned above.

Reviewers were also asked to provide qualitative comments on the five research aspects, as well as the specific strengths and weaknesses of the project, and any recommendations for additions or deletions to the work scope.

These comments, along with the quantitative scores, were placed into a database for easy retrieval and analysis. These comments are summarized in the following sections of this report.

### **ORGANIZATION OF THE REPORT**

This report is organized in seven sections, in an effort to group projects according to the program elements in which they fall in DOE Hydrogen Program planning. A brief description of the general type of research being performed in each category is presented at the beginning of each major report section.

The remaining pages of each section present the results of the analysis for each of the projects discussed at the merit review. A summary of the qualitative comments is provided, as well as graphs showing overall score and how the particular project compared with all other projects presented within each program category. An example of a graph is provided below:



The project comparisons illustrated in the report are criteria based. Each rectangular blue bar in the chart represents that project's score for that particular criterion of the project. The displayed score for each criterion of a project was obtained by averaging the individual reviewer scores for that particular criterion of the project.

This project's score for each particular criterion (each blue bar) was then compared with the maximum, minimum and average score for that same criterion of all the presented projects (across all sub sections of the Hydrogen program). The maximum, minimum and average scores for a criterion across all the presented projects is graphically displayed by the black line bars which overlay the blue rectangular bars.

For clarification purposes consider that only three projects were presented and reviewed. The hypothetical projects were scored by reviewers as displayed in the table below:

	Relevance	Approach	Technical A&P	Tech Transfer	Future Research
Project 1	4	2	1	4	3
Project 2	1	4	4	3	2
Project 3	2	3	2	1	4
Max	4	4	4	4	4
Min	1	2	1	1	2
Average	2.3	3.0	2.3	2.6	3.0

In this case, the chart for project 2 would contain a blue rectangular bar with a value of 1 (reflecting the score obtained by project 2 for the relevance criterion) and a black line bar with max, min and average values of 4, 1, and 2.3 respectively for the relevance criteria. Below is a sample calculation for the Project 1 weighted score.

*Final Score* = 4\*0.20 + 2\*0.20 + 1\*0.35 + 4\*0.10 + 3\*0.15 = 2.4