

Hydrogen Fuel Cells From Demonstration to Commercialization

HTAC Meeting
November 3, 2011

- **Introduction**
- **Commercial Growth**
- **World View**
- **Hydrogen Solutions**
- **AT&T Case Study**
- **WSP Case Study**
- **Challenges**
- **Summary**

Markets

Backup, grid supplement, and off-grid power systems for critical communications infrastructure spanning telecom, transportation, government, utility, and OEM customers throughout the world. Nearly 4MW deployed product at more than 1,300 sites

Products

Purpose designed product portfolio of 175W to 2.5kW building blocks providing solutions up to 30kW for target markets. Broad range of hydrogen storage solutions supported by major industrial gas companies.

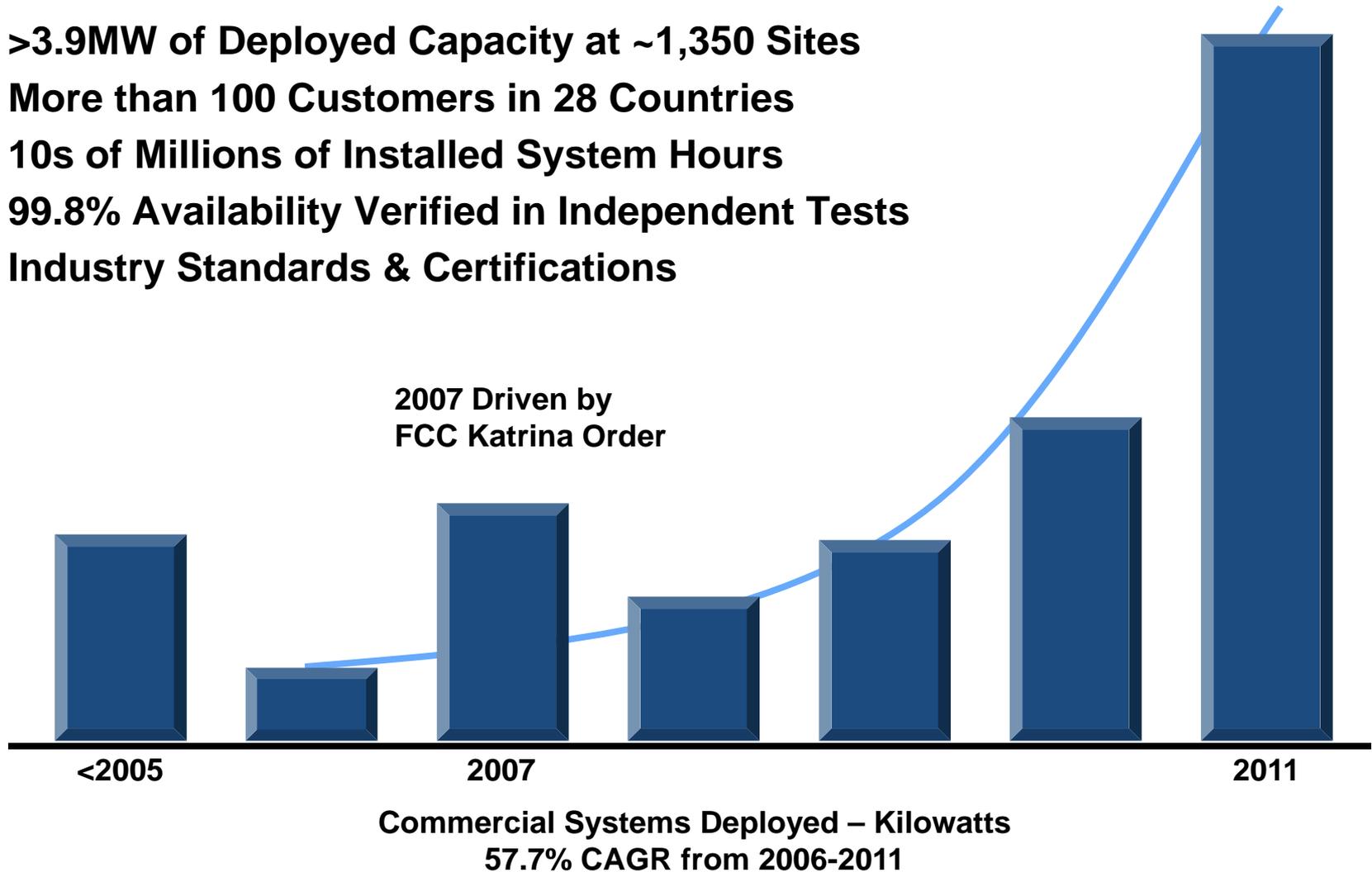
Team

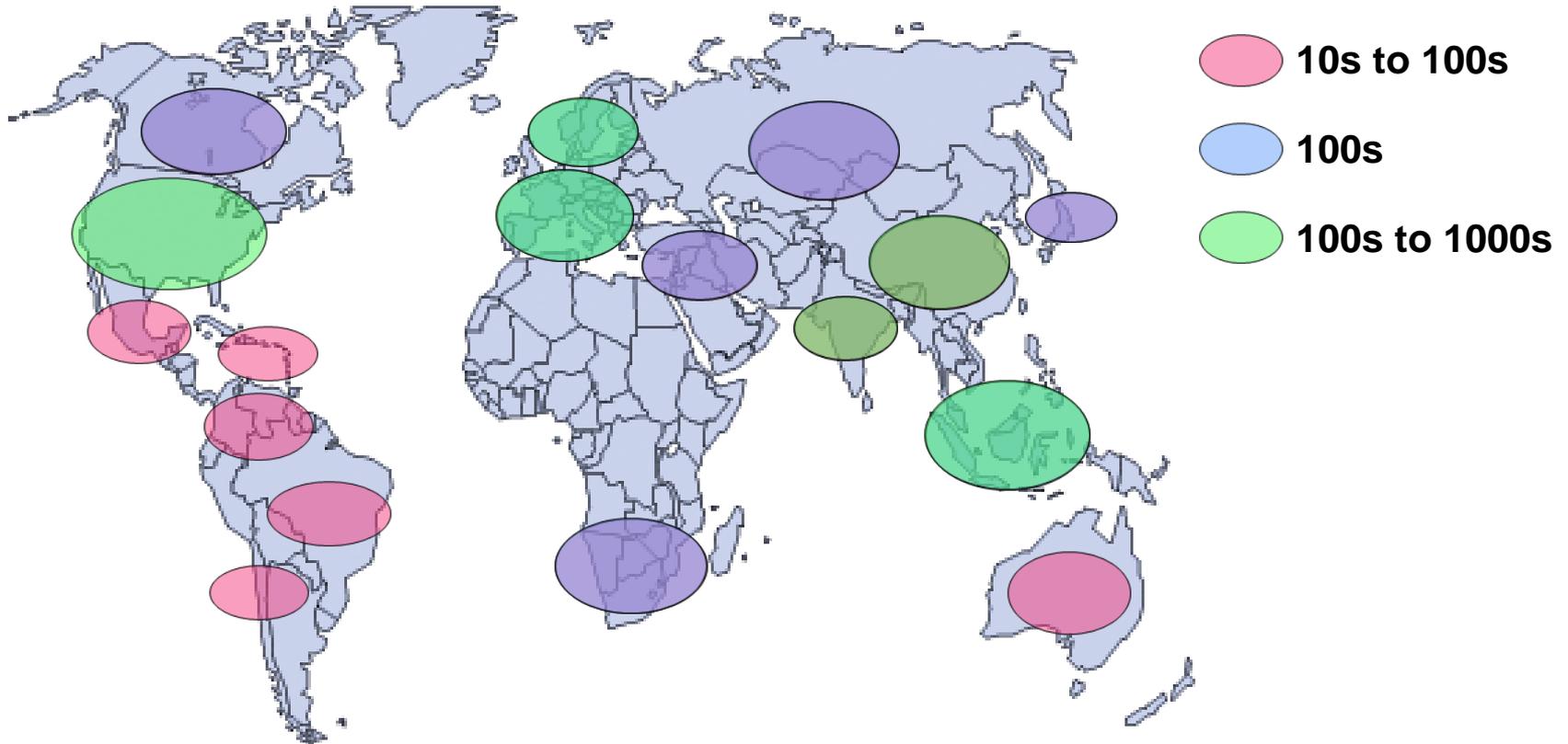
~50 highly educated and trained staff. Direct marketing and selling augmented with key channel partners, integrators, and OEMs. Over 100 cumulative years telecommunications experience on Sr. Management team.

Technology

Fundamental technology company with strengths in materials science, electrochemistry, thermal management, and power electronics. Ongoing R&D programs with a broad and growing Intellectual Property portfolio.

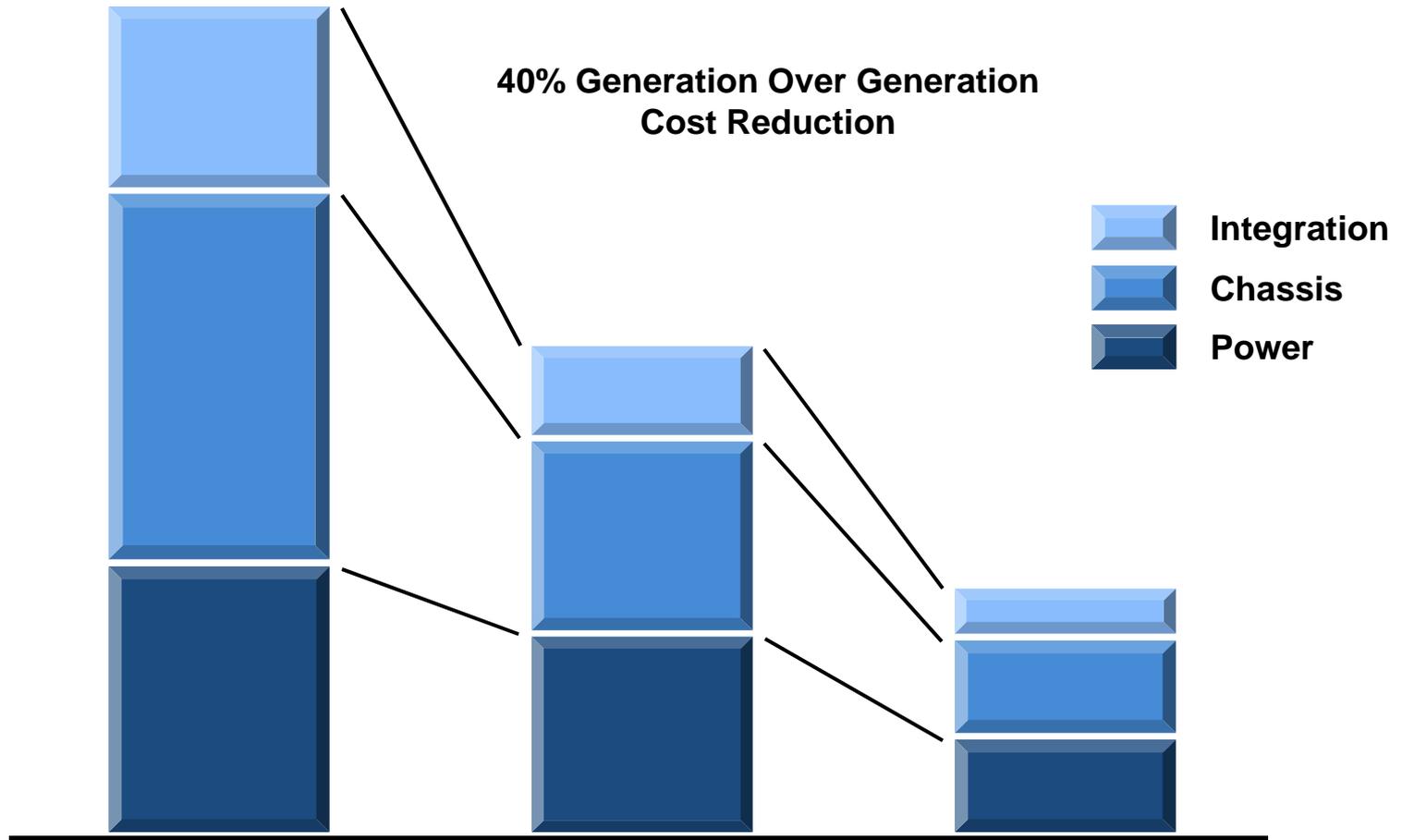
- **>3.9MW of Deployed Capacity at ~1,350 Sites**
- **More than 100 Customers in 28 Countries**
- **10s of Millions of Installed System Hours**
- **99.8% Availability Verified in Independent Tests**
- **Industry Standards & Certifications**





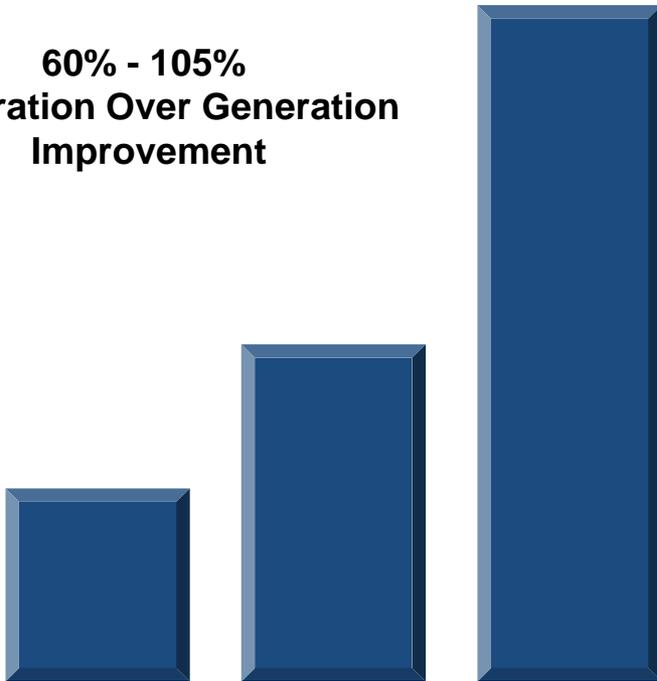
- **Worldwide Adoption of Fuel Cells is Increasing**
 - For backup power and as component of energy management
- **Continue to Improve Overall Value Proposition**
- **Global Improvements Needed for Hydrogen Availability & Logistics**
- **Harmonize Codes & Standards with Other Fuels & Generators**

Generational Cost Reduction



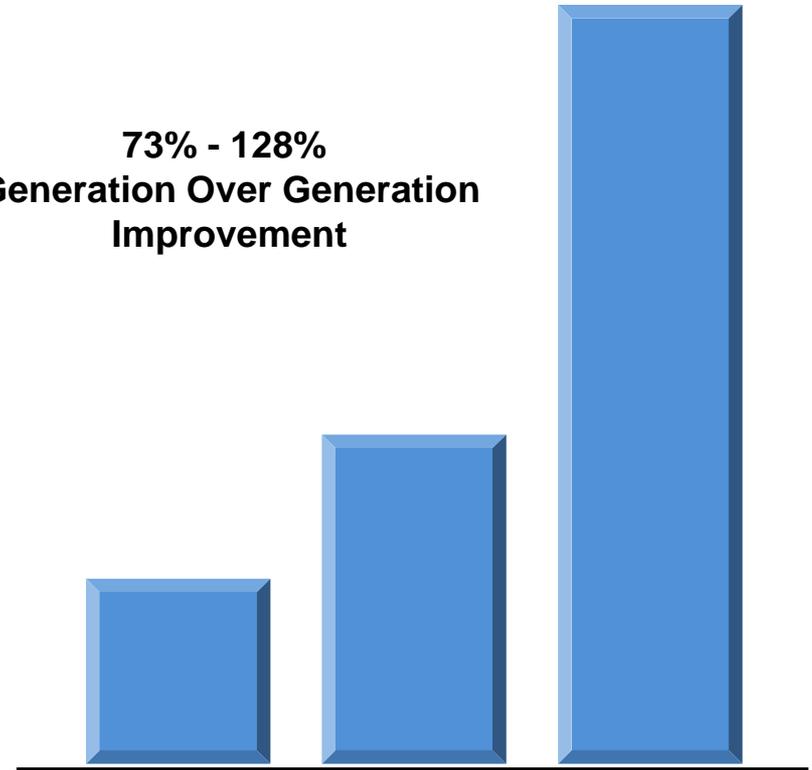
Typical 4kW Configuration in Outdoor Enclosure w/ Hydrogen Storage

60% - 105%
Generation Over Generation
Improvement



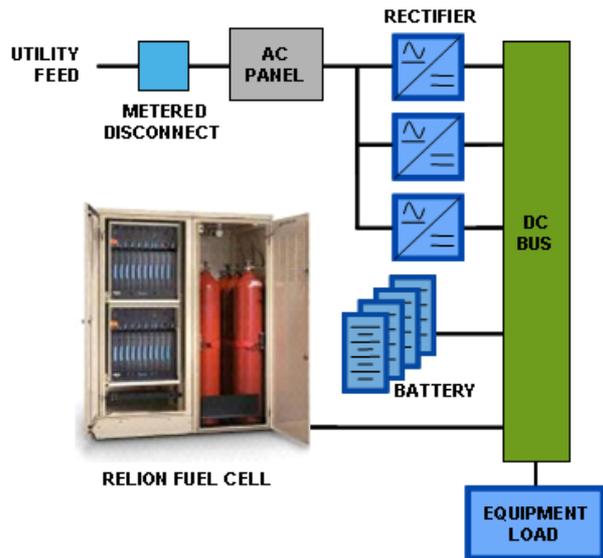
Specific Power of Fuel Cell System

73% - 128%
Generation Over Generation
Improvement



Specific Power of 6' Tall Fuel Cell Enclosure

Telecom Power Solutions

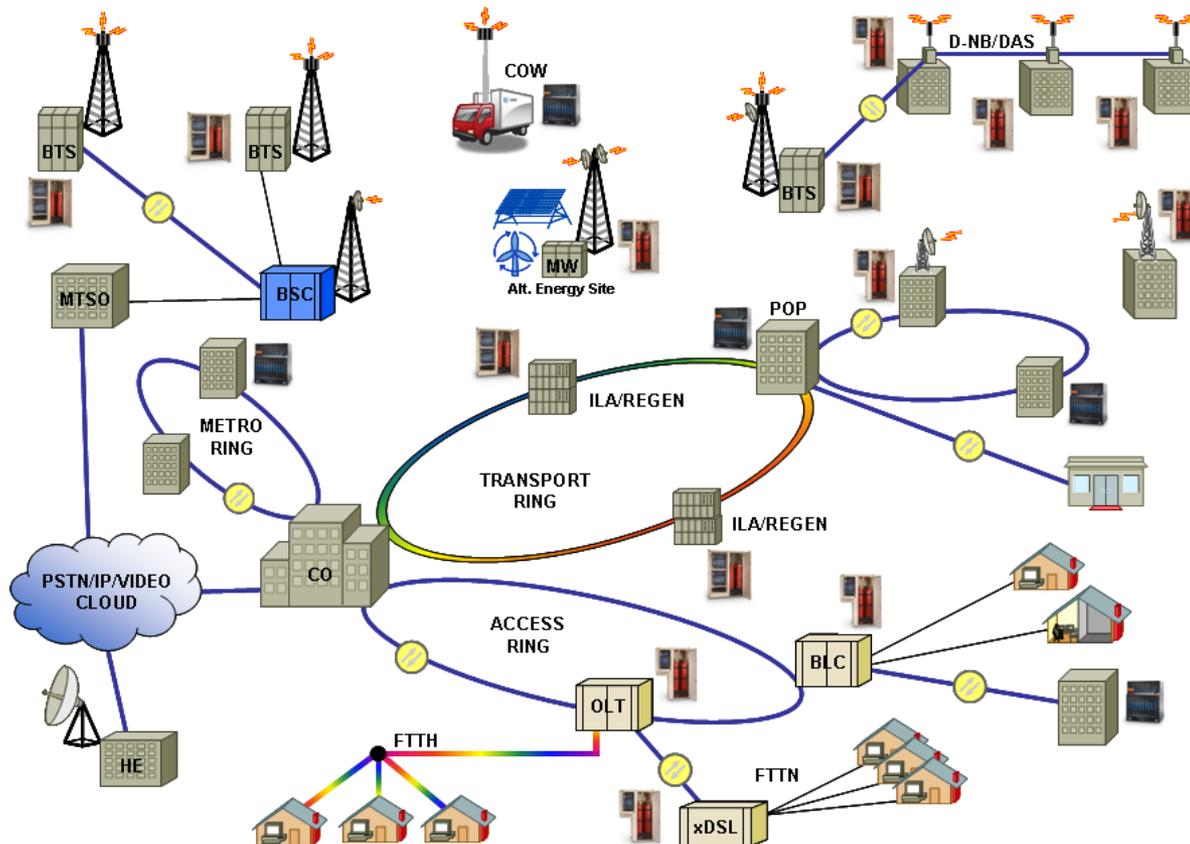


- Simple Parallel Bus Connection
- Backup for Grid & Rectifiers

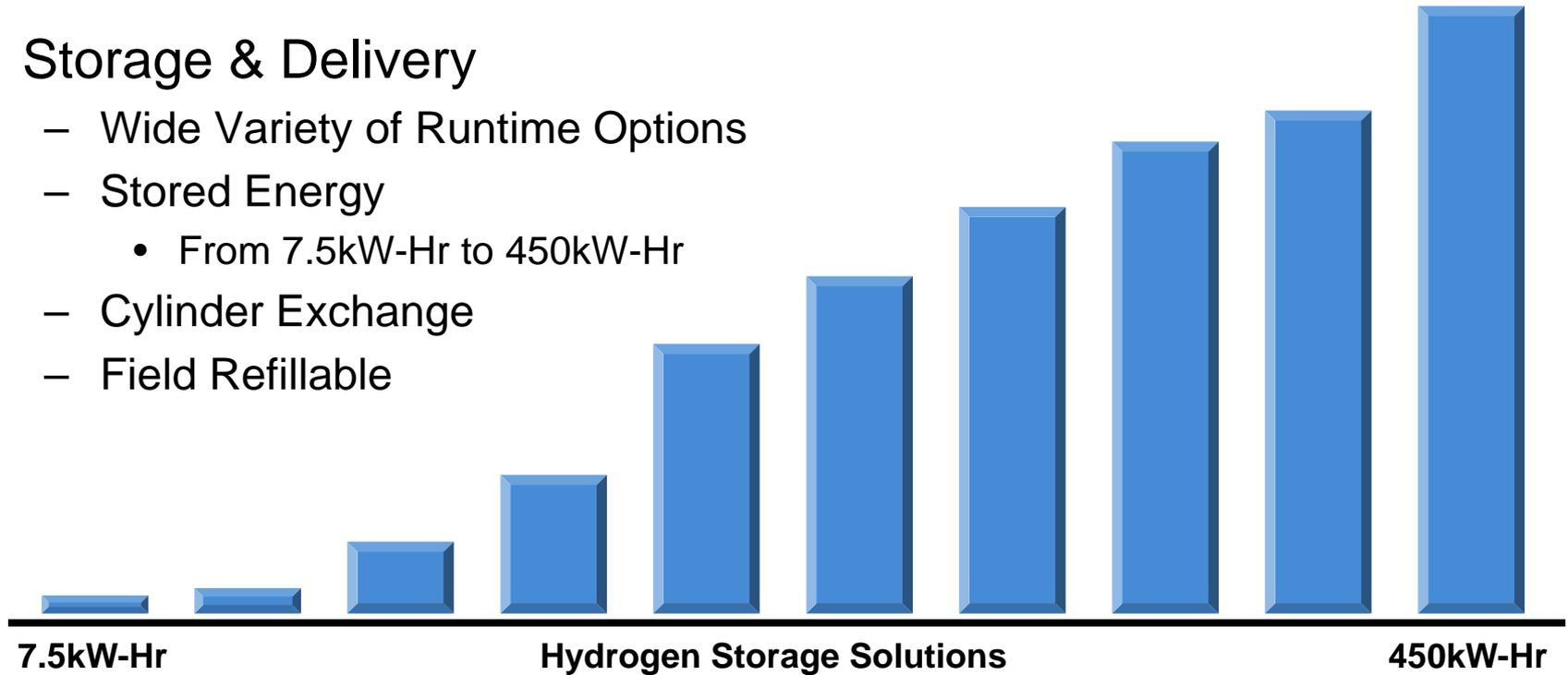


ReliOn E-2500

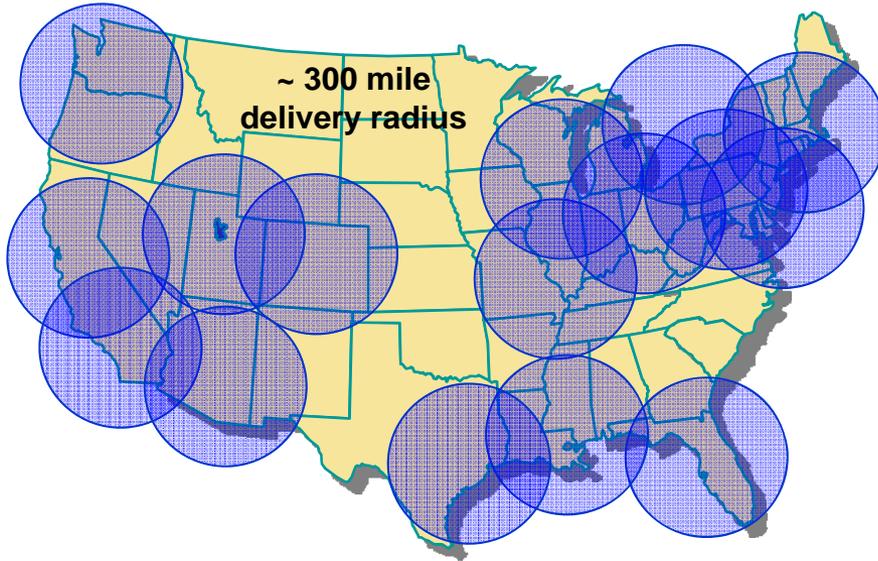
- Urban/Remote/Rooftop/Portable
- Backup/Grid Support/Hybrid



- Storage & Delivery
 - Wide Variety of Runtime Options
 - Stored Energy
 - From 7.5kW-Hr to 450kW-Hr
 - Cylinder Exchange
 - Field Refillable



Bulk Hydrogen Refueling



16 cylinder specs

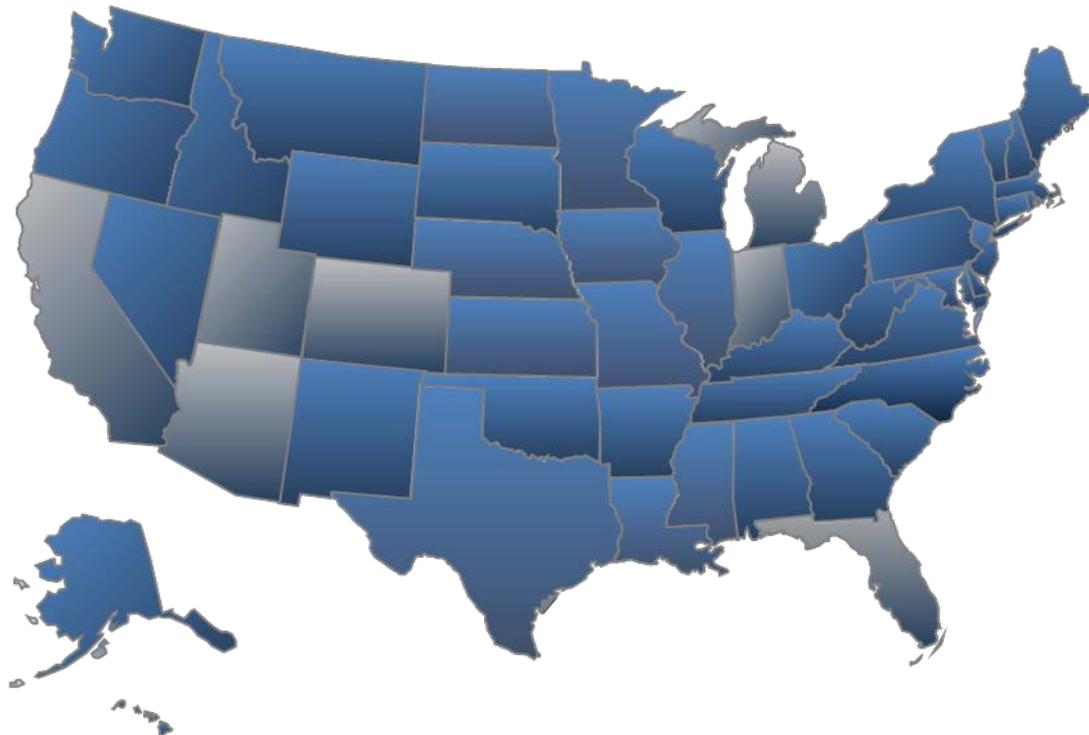
- 52”L x 56”D x 72”H
- 14.4 kg / 5,961scf / 216kWhr @ 2,150psi
- 19.4 kg / 8,031scf / 291kWhr @ 3,000psi
- Approx. weight 6,200 lbs



- Affirms corporate commitment to environmental sustainability
- Department of Energy Market Transformation Program enabling 180 new sites with 72 hours runtime added to installed base of ~125 fuel cells
- Clustering of sites in several regions allowed development of bulk hydrogen refueling model

- Market Drivers
 - Longer run-time, expanded range of power solutions, improved economics
- DOE Market Transition Program
 - Enable significant volume of fuel cell sites to be manufactured and deployed
 - Improve CAPEX and OPEX model
 - Trigger development of bulk storage and delivery infrastructure
 - Validate the field refill or “bumping” of hydrogen storage
 - Construction engaged throughout 2010 & 2011
- Provide viable alternate backup power solution for carriers

- Site Selection – 7 States – 180 Sites
 - Power levels: 2-6kW per site
 - Refueling access: varies by site
 - Site acquisition feasibility: some easier than others
- Equipment Installation
- Equipment Operation

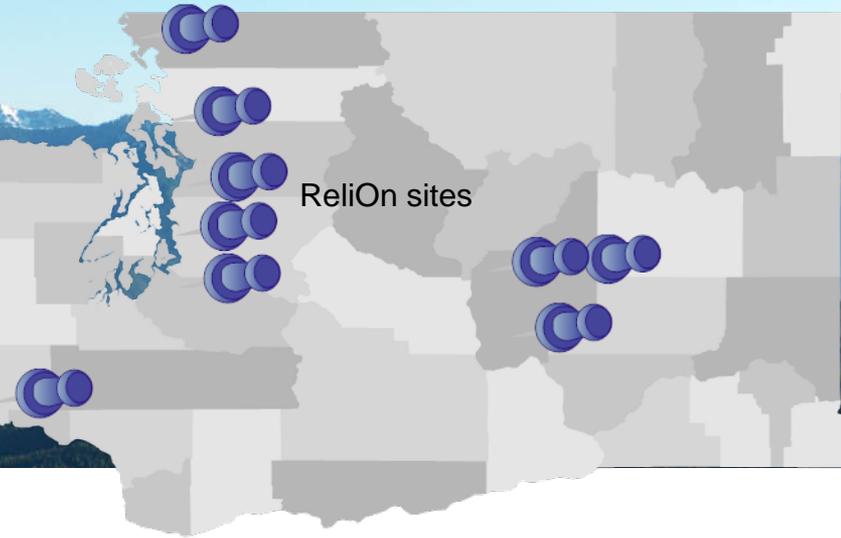


AT&T Typical Sites





Washington State geography ranges from 14,000 ft. mountains and rainforests to farmlands and semi-arid desert across an area roughly half the size of Germany



- 136 communications sites
- 8 regional dispatch centers
- VHF conventional wideband analog transitioning to P25 operation
- Predominately microwave backhaul
 - 600 channel analog looped systems
 - DS3 Point to Point digital microwave
 - OC3 ATM ringed digital microwave
- Primary service provider for state, federal, tribal, and local public safety agencies

- A typical site has 3 lines of defense for power:
 - Commercial grid power
 - Backup generator
 - Station batteries
- An emerging need was to replace large end-of-life battery stacks for digital microwave.

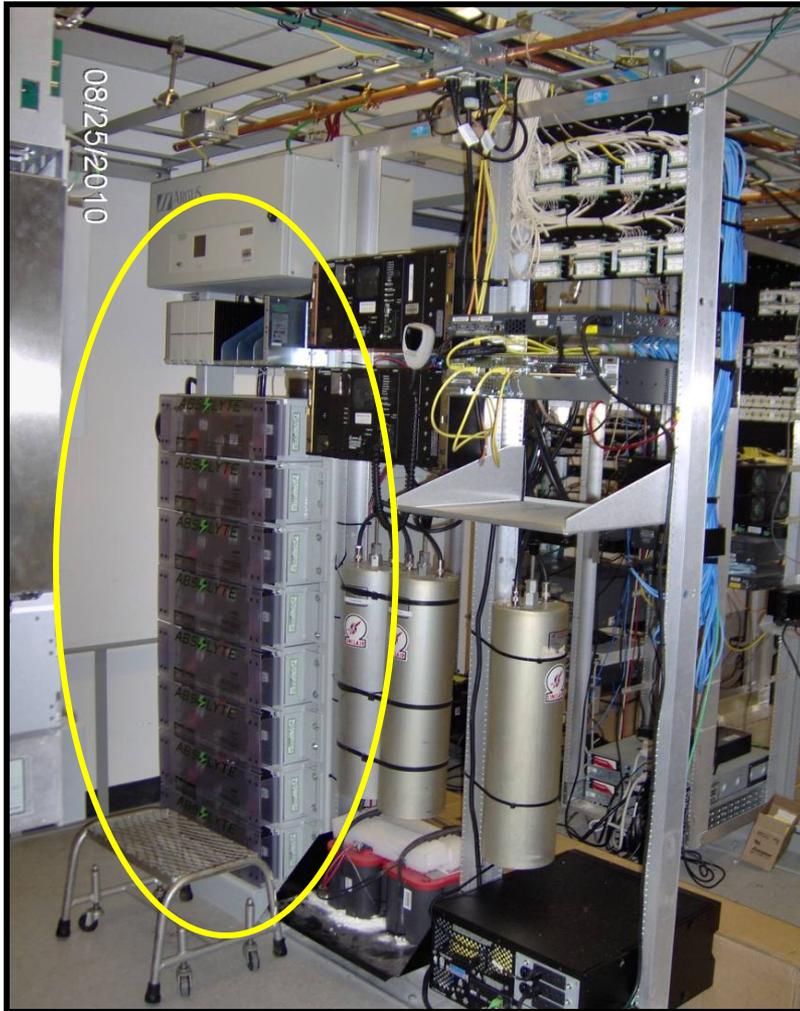
Benefits

- More cost effective
- Low maintenance
- Green in multiple ways
- Reliable
- Scalable
- Saves equipment room space

Lessons Learned

- Low maintenance, not no maintenance
- Not the right solution for all sites
- Educate your agency and stakeholders
- The technology is still evolving

Battery Reduction

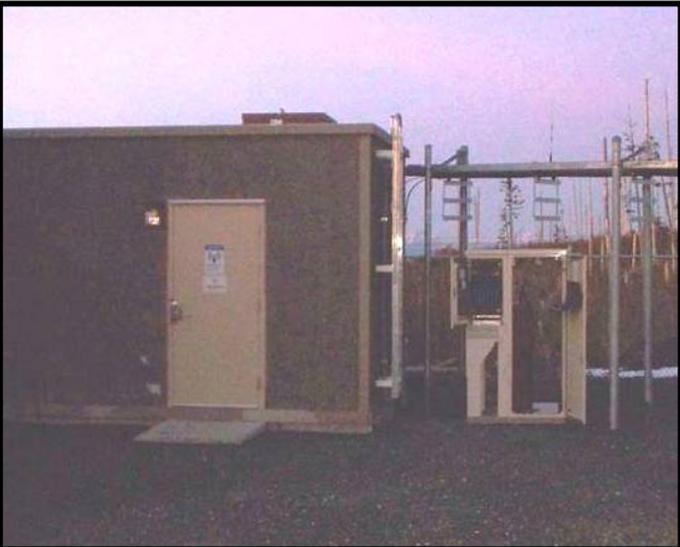


Typical Station Battery Stack



Station Battery Stack with Fuel Cell

WSP Typical Sites



- Hydrogen as Fuel
 - Distribution
 - Cost
 - Regulations
 - Zoning and Local jurisdiction approvals
- Incumbent Solutions
 - Mechanical Generators
 - Battery solutions
- Alternatives
 - New Battery Technology
- Momentum
 - Fuel Cells market penetration
- National & Local Policy

- Commercialization is Now
- Adoption Increasing
 - Value proposition has improved
 - Field performance has been positive
- Hydrogen Solutions Are More Available
 - Refillable storage
- Not a 100% Solution
 - Recognition that Fuel Cells are not a panacea
 - Very good solution for:
 - Backup power to hundreds of hours of runtime
 - Grid supplement with reasonable duty cycles
 - Hybrid with other power sources and storage systems

Thank You

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